



The Erinnyes Group Inc.

Threat and Vulnerability Assessment Overview and Procedures

Introduction

This summary document provides an overview of the Erinnyes Group Threat and Vulnerability Assessment.

The Erinnyes Group Assessment Team has, among its primary missions, the identification and reduction of vulnerabilities to critical infrastructure components of commercial and government entities. We evaluate, recommend, correct and test locations for the prevention of criminal activities, terrorist attacks and smuggling. Erinnyes Group Teams also recommend measures to minimize damage should such an event occur. Additional offerings include exercise generation and penetration teams to test security and emergency measures.

A team of experienced individuals conducts the assessments. To maintain a low profile, these teams will be dressed in civilian attire (business casual). The team members have extensive knowledge and training on threat offensive/assault operations, physical security, structural design, infrastructure interdependencies, cyber security, and emergency management.

The team provides assistance, advice and options to mitigate risk to the facility as well as identifying vulnerabilities among the support systems. This includes power, water and telecommunications.

The results of the Erinnyes Group assessment team are provided in a summary briefing to the customer staff. The out-brief summary is labeled to the appropriate classification (information security) level as deemed necessary by the customer.

Overview

Coordination Visit

Approximately 30 days prior to the assessment, a small team will visit the facility to determine the requirements for a thorough assessment and to coordinate future activities.

In-Briefing

The Erinnyes Group Team will provide an overview of the assessment process. The following customer personnel (if applicable) should be present to help answer questions:

- Physical security director
- Contractor guard liaison
- Critical asset operators
- Human resources manager
- Facilities manager
- Telecommunications contractor coordinator
- Critical systems manager
- Corporate services manager
- Safety and security coordinator
- Operations manager
- Emergency response coordinator
- Senior network analyst
- Lead strategic contingency planner
- Chief safety engineer
- Public affairs

Facility Overview Briefing

We request that a site representative provide an overview of the facility. We suggest that facility representatives review the topics covered during the Erinnyes Group in briefing to address critical items.

Facility Tour

We ask that a designated site representative(s) lead the team on a tour of the facility. Erinnyes Group team members will continue to ask questions and will take pictures (if allowed by the facility) during the tour.

Focus Items

Team members will review the following during the assessment

- Facility background information
- What the operations/security managers believe are the critical asset(s) of the site
- Organizational information size (acreage), number of personnel, etc.
- Any previous assessments (internal or external)
 - Available threat assessment(s)
 - Available criticality assessment(s)

- Available vulnerability assessment(s)
- Available risk assessment(s)
- Security organization (site and corporate)
- Site security plan (e.g., layout, barriers, access control, intrusion detection, restricted areas) and any improvements/additions desired
- Force Protection (contract security force, number of guards, training, equipment, communications) and any improvements/additions desired
- Law enforcement coordination and response (Standard Operating Procedures for bomb threat, terrorist threats, coordinating mechanisms with local and regional organizations.
 - Copies of Memorandums of Understanding/Agreements – MOU's/MOA's).
- Contingency plans
- Structural Information
 - History of building
 - Structural plans/blue prints/AUTOCAD drawings
 - Materials used in building construction
 - Proposed real property upgrades
 - System interdependencies
- Critical infrastructures (electric power, natural gas, oil, telecommunications, transportation [road, rail, air], water, banking and finance, emergency services, and government services) that the facility is dependent upon.
- Service providers, points of contact (POC's), and service agreements
- Your opinions on effects of disruptions to the critical infrastructures that serve the facility.
- Infrastructure services that directly or indirectly impact restoration activities
- Facility background information, maps, imagery, and flow diagrams if possible
- Economic impacts; (if applicable for site) discuss vendors and suppliers of raw materials, list of transporters of product (e.g., pipelines, trucks, railroads, etc.), list of customers (e.g., markets/users)
- List of major customers/end-users
- Effect of disruptions to the critical infrastructures served by the facility
- Emergency management and crisis management plans
- Industry mutual aid agreements
- Emergency management infrastructure including sensor, alarm, response, and communication systems
- Description of interfaces with local, state, and federal emergency management plans
 - Points of contact/memorandums of understanding and agreements
- Historical incidents in which emergency management was required and after action reports (AARs) if available
- Description of plan validation and testing procedures (table tops, exercises with AARs)
- Cyber Security/ information security and assurance
 - Information security policy
 - End user agreement
 - Anti-virus policy
- Critical information matrix
- Disaster recovery plan

Assessment Report and Out-Briefing:

The Erinnyes Group Assessment Team will present the following at the facility out-brief:

- Threat assessment
- Illustrated threat course of action
- Infrastructure assessment
- Structural assessment
- Criticality assessment
- Vulnerability assessment
- Risk assessment
- Analysis of incident response measures
- Cyber security assessment
- Detailed recommendations and plans ready for immediate implementation
- Low cost short term recommendations
- Mid and long term recommendations

Additional Services

- Terrorism awareness training
- Security force training
- Antiterrorism planning assistance
- Antiterrorism exercise assistance
- Facilitation of solution providers to correct or reinforce security findings

Summary

The Erinnyes Group is built by incomparable experience that delivers confidence and security to our customers. Our mission is to enhance the safety, security and efficiency of our clients operations. We present a comprehensive solution reducing the impact of crime, terrorism or the effects of a natural disaster. This mission is accomplished through effective preparation, speed, security and intense action when necessary.

Contact Information

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